# Stakeholder Participation in Sustainable Watershed Development

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#### **Abstract**

In India integrated watershed development programme has been adopted as a tool for holistic development of rainfed farming which aims at enhancing crop productivity, accelerating income and employment generation with the ultimate goal of improving living conditions of people. Realizing the peoples role in conserving natural resources a comparative analysis of extent and type of participation in watershed development programme implemented by government and non-government organisation was attempted considering 120 beneficiaries. The study revealed that majority of the beneficiaries of GO watershed programme had medium level of participation as against NGO, who had high level of participation. Majority of the GO watershed beneficiaries had information consultation and functional type of participation and NGO beneficiaries had functional, information and consultation type of participation. Majority of the beneficiaries expressed lack of knowledge as the major constraint in participation and suggested to conduct effective educational activities and create awareness about the programme.

#### Introduction

Rainfed agriculture is key to sustainable development of water and food. In India, more than 70 per cent of the cultivated area is rainfed and rainfed agriculture produces about 45 per cent of total food grain production (Swaminathan 1996). Improved water management and crop productivity in rainfed areas would relieve considerable pressure on irrigated agriculture and on water resources. Exploiting the full potential of rainfed agriculture, however, will require investing in water harvesting technologies, crop breeding targeted to rainfed environments, agricultural extension services and access to markets, credit and input supplies in rainfed areas. The potential for increasing the irrigable area and enhancing productivity from irrigated lands has its limitations. Therefore, if the country has to conserve and develop natural resources in rainfed areas to improve their production and productivity, their development on watershed basis is inevitable. At present, over 8000 watershed projects are being implemented by the government and nongovernmental organisations in India.

Watershed development encompasses the dimensions like equity, sustainability, gender and social and environmental impact assessment. It has become a trusted tool for the overall development of a village and people living within a watershed area. It has been conceived basically as a strategy for protecting the livelihoods of the people inhabiting the fragile ecosystem experiencing soil erosion and moisture stress. It comprises of development of the watershed area with an integrated approach to harmonize the use of natural resources like land, water, vegetation, livestock, fisheries and human resources with the active involvement

of the beneficiary community. Thus, it is being used as a rational unit for planning and management of soil, water and other natural resources. These programmes necessarily involve individual, group and community action. As quoted by the World Conference on Agrarian Reform and Rural Development convened by the United Nations in 1979, the main reason for failure of rural development programme was lack of people's participation. One of the shortcomings of Watershed Development Programme was also lack of people's participation . However, the absence of evidences limit the scope for critical discussion on the effectiveness of government and non-government organizations in terms of their success in ensuring people's participation in planning and implementation of theWDP and ways to improve them. In this direction, the present study has been designed to study the extent and type of participation of beneficiaries in watershed development programme implemented by Government Organization and Non-government Organization besides knowing their problems in participation.

#### **Materials and Methods**

The study was conducted in purposively selected Eastern Dry Zone of Karnataka state. For the purpose of comparison two watersheds implemented by Government Organization (Kalyanakere-Mavathur) and Non-government Organization Kamasamudram (MYRADA) were selected for the study. Four micro watersheds were selected in each watershed on random basis. Proportionate random sampling method was employed to select to 60 beneficiaries in each watershed spread over four micro-watersheds. Thus, the total sample size constitutes 120 beneficiaries. The data were collected through personal interview method using pre-tested structured interview schedule. The obtained data were tabulated, analysed and interpreted using appropriate statistical measures.

#### **Results and Discussion**

#### Overall Participation of Beneficiaries in Watershed Development Programme

The overall participation of beneficiaries in watershed development programme implemented by Government Organization and Non-government Organization revealed from the Table-1 indicated that the beneficiaries participation in NGO implemented watershed was found to be more with above the median value (85 per cent) than Government organization implemented watershed (11.70 per cent). The probable reason for the high participation of farmers in NGO implemented watershed is that NGO had developed the programme based on felt needs and conducted the educational activities and need based training methods so as to involve them in planning and implementation of the programme. Moreover, they conduct participatory approaches with beneficiaries compared to other watersheds.

Table 1. Overall participation of beneficiaries in watershed development programme

Participation	Government		Non-Government		Total		Chi-
Score	Organization		Organization				Square
	Number	Per cent	Number	Per cent	Number	Per cent	Value
Above median	7	11.7	51	85.0	58	48.4	
Below median	53	88.3	9	15.0	62	51.6	61.7 **
Total	60	100.0	60	100.0	120	100.0	

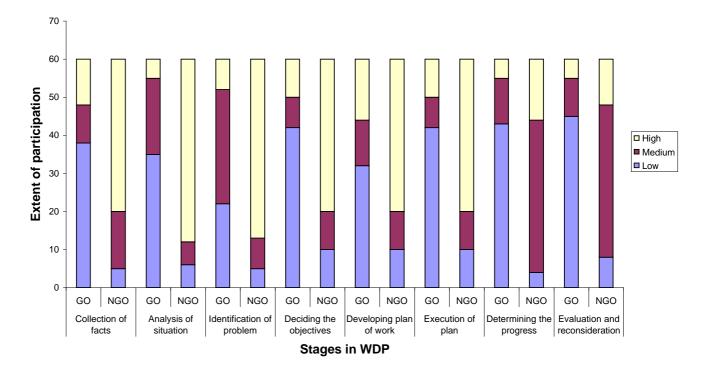
Median value 55.5

Extent of Participation in different stages of Watershed Development Programme

<sup>\*\*</sup> Significant at 0.01 probability level

The extent of participation of beneficiaries in different stages of WDP implemented by GO and NGO is depicted in Fig. 1. indicates that more than two-thirds of the NGO beneficiaries (66.7 per cent) had high level of participation in collection of facts than 63.3 percent of GO beneficiaries who had low level of participation. Similar trend was observed with respect to participation of GO and NGO beneficiaries in analyzing the situation, where 58.4 per cent of the GO beneficiaries and 80 per cent of the NGO beneficiaries had low and high level of participation respectively. In identifying the problem, 86.6 percent of the GO beneficiaries exhibited low to medium level of participation as against 91.7 per cent of NGO beneficiaries, who projected medium to high level of participation. Regarding deciding the objectives, a large majority of the GO beneficiaries (70 per cent) possessed low level of participation compared to almost similar number of NGO beneficiaries (66.8 per cent) with high level of participation.

Fig. 1. Extent of participation in different stages of watershed development programme



More than half of the GO beneficiaries (53.3 per cent) had low level of participation in developing a plan of work. On the contrary 66.8 per cent of the NGO beneficiaries had high level of participation in this step. In Execution of plan, 70 per cent of GO beneficiaries showed low level of participation compared to 66.8 per cent of NGO beneficiaries. Majority of the GO beneficiaries (71.6 per cent) had low level of participation in determining the progress as against 63.4 per cent of NGO beneficiaries who possessed medium level of participation. It was interesting to quote that more than three fourth of the GO beneficiaries (75 per cent) projected low level of participation in evaluation stage in comparison with 66.8 per cent of NGO beneficiaries who had medium level of participation. It could be inferred from the results that on the whole majority of the NGO beneficiaries had high level of participation in all the steps of WDP compared to GO beneficiaries who had low level of participation. The Chi-square test reveals significant variation in extent of participation of the beneficiaries between the two organizations.

#### Typology of participation among Go and NGO beneficiaries

The different types of participation exhibited by the GO and NGO beneficiaries in different stages of WDP is provided in Table 2. It could be noted that in the collection of facts steps majority of GO beneficiaries exhibited information giving and consultation type of participation. Similar trend was true with respect to the steps like analyzing the situation, identifying the problems, and deciding the objectives. On the contrary, majority of the beneficiaries had functional and consultation type of participation with respect to other steps of WDP like developing the plan, execution of plan, determining the progress and reconsideration with evaluation. It was surprising to note that around one-third of the GO beneficiaries did not participate in the different stages of WDP. Further, information giving and consultation type of participation was evident with most of NGO beneficiaries in collection of facts step. Functional and information giving type of participation was exhibited by most of the farmers in case of analyzing the situation, identifying the problem and deciding on the objectives. Functional and consultation type of participation in developing a plan, self-mobilization and information giving in evaluation of the programme was the type of participation observed with large number of beneficiaries. Maximum percentages of farmers were observed in functional, information giving and consultation participation and very negligible percentage was observed in non-participation.

**Table 2. Typology of participation** 

Programme stages		Type of participation					
1 Togramme stages	<b>GO Beneficiaries</b>	NGO Beneficiaries					
Collection of facts	Information giving	Information giving					
	and consultation	and consultation					
Analysis of situation	Information giving	Functional and					
	and consultation	information giving					
Problem identification	Information giving	Functional and					
	and consultation	information giving					
Deciding the objectives	Information giving	Functional and					
	and consultation	information giving					
Developing plan of work	Functional and	Functional and					
	consultation	consultation					
Execution of plan	Functional and	Self mobilization and					
	information giving	information giving					
Determining the progress	Functional and	Self mobilization and					
	information giving	information giving					
Reconsideration with evaluation	Functional and	Self mobilization and					
	information giving	information giving					

## Perceived problems

It was evident from the table 3 that more than two-third of the (80%) of the GO watershed beneficiaries expressed that lack of knowledge about the programme as their constraint. This was followed by uneven distribution of incentives, supply of poor quality materials and inputs, poor quality of work, groupism and politics and lack of free time to participate in the watershed programme. With respect to NGO beneficiaries as high as 60 per cent of the

respondents expressed lack of knowledge about the programme as their constraint followed by lack of motivation, poor quality of work, materials and inputs and groupism and politics.

Table 3. Perceived problems of beneficiaries in participation

Sl.	Problems	GO Watershed			NGO Watershed		
No.		Number	Per	Rank	Number	Per	Rank
			cent			cent	
1.	Lack of knowledge	48	80.0	I	36	60.0	I
2.	Uneven distribution of incentives	41	68.3	II	14	23.3	VI
3.	Supply of poor quality materials and inputs	40	66.6	III	16	26.6	IV
4.	Poor quality of work	38	63.3	IV	18	30.0	III
5.	Groupism and politics	36	60.0	V	15	25.0	V
6.	Lack of free time to participate in watershed activities	33	55.0	VI	4	6.6	XIII
7.	Unfavourable attitude of extension personnel	31	51.6	VII	10	16.6	IX
8.	Lack of resources	28	46.6	VIII	13	21.6	VII
9.	Lack of incentives and motivation from the implementing agencies	26	43.3	IX	8	13.3	X
10.	Lack of interest	21	35.0	X	12	20.0	VIII
11.	Lack of motivation from the village leaders	20	33.3	XI	25	41.6	II
12.	Improper locations of soil and water conservation structures	17	28.3	XII	6	10.0	XI
13.	Not concerned to local needs	15	25.0	XIII	5	8.3	XII

#### **Conclusions**

The study conclusively demonstrated the fact that majority of the beneficiaries of watershed development programme implemented by government organisation had medium level of participation. Majority of the NGO beneficiaries had high level of participation in all the stages of watershed development programme viz. collection of facts, analysis of situation, identification of problem, deciding on objectives, developing plan of work, execution of plan, determining the progress and reconsideration compared to GO beneficiaries who possessed low level of participation. Most of the GO and NGO beneficiaries were found to have information, consultation and functional type of participation in different steps of WDP. Majority of the

# farmers expressed lack of knowledge about watershed development as their major constraints in participation.

### References

Swaminathan, M.S. (1996). Sustainable agriculture towards an evergreen revolution. Konark. Pub. Pvt. Ltd. New Delhi.